



OPP's Winning AFP Solution Provides Better Service from 18 New Buildings, Creates Local Jobs and Attracts Global Partners

Toronto, November 1, 2013 – The Canadian Council for Public-Private Partnerships (CCPPP) has recognized the Ontario Provincial Police Modernization (OPPM) Project with its Silver Award for Infrastructure.

This is the first Canadian police station project to bundle several facilities in a single P3 project, involving 18 facilities in 16 smaller and remote communities served by the Ontario Provincial Police (OPP). The project is a 32-year Design-Build-Finance-Maintain (DBFM) contract between Infrastructure Ontario, on behalf of the Ministry of Community Safety and Correctional Services, and SHIELD Infrastructure Partnership. It was procured under Ontario's Alternative Financing and Procurement (AFP) program. The project developers are HOCHTIEF PPP Solutions North America Inc. and Concert Infrastructure Ltd.

The capital costs of the various buildings ranged from \$5 million to \$25 million. The bundling of 18 widespread standalone projects into one AFP/P3 project enabled it to attract a competitive pool of national and global infrastructure developers and investors.

The OPP Modernization is one of the first Canadian projects to be financed by a long-term fully amortizing bank loan since the 2008 financial crisis, creating more competitive financing conditions for future AFP projects. The \$292.7 million project provided value for money of \$51.3 million versus traditional delivery.

The innovative integration of three mid-size regional contractors under the leadership of a large design-build contractor employed a local workforce and stimulated the regional economies. At the peak of construction, 1,300 workers were on the job daily. Local outreach meetings by the partners early in the procurement process were essential to the project's success in including so many local and mid-sized companies.

"In addition to dramatically improving local and regional policing facilities and service to the community," said Mark Romoff, CEO of CCPPP, "this ground-breaking project demonstrated that it is possible to harness the skills and knowledge of local contractors and workers, leverage significant private sector investment and deliver solid value-for-money to taxpayers. This innovation also attracted excellent global partners – an all-around win."

The unique delivery approach, prototyping projects early on and transferring learning to subsequent projects, ensured consistent quality and delivery for the entire portfolio of 18 facilities. All buildings have been designed and built to achieve LEED Silver certification. They will provide more efficient and effective policing infrastructure, enhancing community safety and supporting Ontario's justice system.

The award will be presented on November 7th at The Council's annual conference. The gathering attracts major players from across Canada and around the world, where the Canadian P3 approach is considered best in class.

About the Canadian Council for Public-Private Partnerships: Established in 1993, CCPPP is a national not-for-profit, non-partisan, member-based organization with broad representation from across the public and private sectors. Its mission is to promote innovative approaches to infrastructure development and service delivery through public-private partnerships with all levels of government. The

**The Canadian Council for
Public-Private Partnerships**



**Le Conseil Canadien pour
les Partenariats Public-Privé**

Council is a proponent of evidence-based public policy in support of P3s, facilitates the adoption of international best practices, and educates stakeholders and the community on the economic and social benefits of public-private partnerships. The Council organizes an annual conference that is recognized internationally as the premier forum bringing together senior government and business leaders in the P3 community at which the most successful Canadian public-private partnerships are celebrated through CCPPP's National Awards for Innovation and Excellence.

For more information about CCPPP contact:

Mark Romoff, President and CEO, CCPPP
416-861-0500
mromoff@pppcouncil.ca

For Media Enquiries contact:

Chris Allicock
416-694-3131 (o)
416-319-8003 (c)
chris@amberlight.ca